

## Report on the Select Board Meeting of September 22, 2026

Prepared by Alison Freeman

*Note: These are not official minutes -- -- just notes taken by me. Official minutes will be available from the Town Office and will be posted on the Town web site following Board approval at the next meeting.*

*Please email me at [news@singingbridge.net](mailto:news@singingbridge.net) with any questions, comments, or requests to subscribe to the list. To unsubscribe, simply follow the instructions at the bottom of this email.*

*These notes, and the full agenda with the packet for the meeting, are available at [SingingBridge.net](http://SingingBridge.net) as a PDF*

*Recordings of Select Board meetings are available on the Town's YouTube channel:*

<https://www.youtube.com/@GeorgetownME>

The Meeting: The meeting was conducted as a Zoom hybrid. Select Board Members Katie Goodwin and Kathy Gravino, Town Administrator Tyler Washburn, and Finance Director Mary McDonald were together in the Town Office. Select Board Chair Aria Ee was on Zoom. There were 13 members of the public in attendance in person or on Zoom.

The minutes of the meeting of September 8, 2026, were approved. They will be posted on the Town website.

Most Important/Interesting Items: In my judgment, the following items were the most important things covered during the meeting.

- The Select Board approved the Liquor License (On-Premises: Beer, Wine, & Spirits) for Acclaim Hospitality LLC (Grey Havens Inn)
- The Select Board adopted the 2026 General Assistance Ordinance
- The Select Board met with the Road Commissioner, KELT, & SebagoTechnics regarding the Flying Point Culvert Replacement Project
- Allen Huntington was appointed Deputy Shellfish Warden
- The Comprehensive Plan check in was discussed. *The action items by chapter are in the meeting packet.* The Select Board will review items 1-6 in advance of the next meeting

### Correspondence:

The Town Administrator reported on correspondence received. For a complete listing of this correspondence, see the Meeting Agenda on the Town website. Members of the public may come to the Town Office to read the correspondence items listed here. **Most items are scanned in and included in the meeting packet that can be downloaded from the Town website before the meeting. The packet is also included in the Singing Bridge Meeting Reports at [SingingBridge.net](http://SingingBridge.net).**

The most interesting items were:

- The legislative update from Senator Denise Tepler was added to the correspondence. It includes a survey: <https://www.mainesenate.org/2026survey/>
- Maine DMR – Notice of Emergency Rulemaking
- Maine Department of Marine Resources (DMR) – Karenia Mikimotoi Bloom Update
- Request from Woolwich Resident – Pass A Resolution re: Sagadahoc County Budget Process
- MMA Convention Countdown Notice
- Funding Request Letter – Maine Public

Upcoming Events/Dates:

Special Shellfish Committee Meeting – September 24 – 6pm – HYBRID (*meeting with DMR*)

Special Select Board Meeting w/Committee Chairs – September 29 – 7pm – HYBRID

Recreation Committee – October 6 – 6pm – HYBRID

**TOWN OFFICE CLOSED FOR MMA CONVENTION – OCTOBER 7 & 8**

Planning Board – October 7 – 7pm – HYBRID

Solid Waste Committee – October 8th – 7pm - ZOOM

**TOWN OFFICE CLOSED IN OBSERVATION OF INDIGENOUS PEOPLES' DAY – OCT 12**

Conservation Commission – October 12 - 6pm – ZOOM

Fire Department Business Meeting – October 12 – 7pm – IN PERSON

Select Board Meeting – October 13 – 6:30pm – HYBRID

The next meeting of the Select Board will be at 6:30 PM on Tuesday, October 13<sup>th</sup>. The public is welcome to attend in person or on ZOOM. E-mail [gtwnme@hotmail.com](mailto:gtwnme@hotmail.com) for the ZOOM code to join the meeting no later than 2pm that day. The agenda and meeting packet are available, usually the Monday before a meeting, at:

[https://www.georgetownme.com/?page\\_id=6611](https://www.georgetownme.com/?page_id=6611)

Prepared and distributed by Alison Freeman

# HOUSEHOLD HAZARDOUS WASTE COLLECTION DAY

**Saturday 9am-1pm  
October 24, 2026**

**FREE**

For residents of **Brunswick, Bowdoin,  
Georgetown, Harpswell, and West  
Bath** with proof of residency.  
No commercial haulers or waste  
will be admitted.

**You must pre-register beginning Monday,  
October 5, 2026 at 8:00 AM by visiting the Town  
website at [brunswickme.gov/HHW](http://brunswickme.gov/HHW)  
Questions? Call 207-725-6654**

## TO SAFELY TRANSPORT ITEMS

- Leave items in original containers
- Pack similar items together in a box
- Tighten all caps and secure all lids
- Never mix chemicals together
- Identify unlabeled containers
- Carefully load them into your vehicle

**Brunswick**  
*maine*  
Public Works



## HOUSE

Bug Sprays  
Drain & Toilet Cleaners  
Floor Cleaners  
Furniture & Metal Polishes  
Mercury Thermometers  
Oven Cleaners  
Rug & Upholstery Cleaners  
Smoke Detectors  
Spot Removers

## GARAGE

Antifreeze  
Brake/Transmission Fluids  
Car Wax & Polishes  
Driveway Sealer  
Engine Degreaser  
Fiberglass Epoxy & Resin  
Fuels (Gas, Diesel, or K)  
Roofing Tar

## WORKSHOP

Adhesives  
Paint, Oil & Latex Based  
Paint Thinners & Strippers  
Solvents  
Stains & Varnishes  
Wood Preservatives

## GARDEN

Fungicides, Herbicides,  
Pesticides

## MISCELLANEOUS

Flea Collars & Sprays  
Formalin & Formaldehyde  
Gun Cleaning Solvents  
Hot Tub & Pool Chemicals  
Lighter Fluid  
Moth Balls  
Photo Chemicals  
Rubber Cement  
1-lb. Propane Cylinders

## Ammunition/Explosives

Asbestos  
Batteries (Car or Alkaline)  
Batteries (Li & NiCad)  
Biological & Infectious Waste  
Compressed Gas Cylinders  
Electronics  
Empty Containers  
Fluorescent Bulbs Industrial  
Waste  
Needles or Syringes  
Prescription Drugs & Meds  
Tires  
Trash  
Waste Motor & Vegetable Oil



**GLEANNING**  
*at the Town Office*

Free, fresh produce from local  
farms & Georgetown gardens  
for all residents.

Wednesdays  
1:30-2:30  
June 17-Mid-October

***ALL ARE WELCOME!***  
Bring your own bag

Extras will be placed in the Town Office Lobby  
after 2:30 for the taking.

SPONSORED BY THE GEORGETOWN REC COMMITTEE

# FREE YOGA

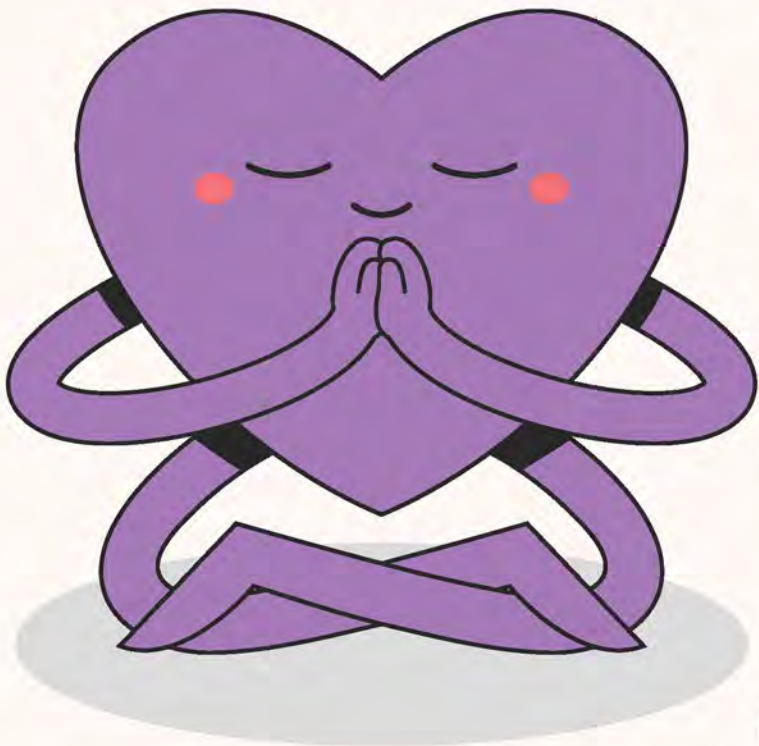


**First Sundays**  
**12:30 w/ Susan**

**Second Sundays**  
**12:30 w/ Andrea**

**Third Sundays**  
**12:30 w/ Susan**

**Fourth Sundays**  
**12:30 w/ Sara**



DONATIONS WELCOMED

NO EXPERIENCE NECESSARY  
& OPEN TO ALL RESIDENTS

GCS GYM

BYO MAT, WATER, TOWEL

# SELECT BOARD, TOWN OF GEORGETOWN

## Agenda for Tuesday, September 22, 2026

6:30pm, Town Office

Hybrid meeting held via ZOOM for public and at the Town Office for SB Members who wish.

Please email [gtwnme@hotmail.com](mailto:gtwnme@hotmail.com) for the ZOOM login info.

\*indicates copy provided to Select Board

**\*INDICATES THE NEED FOR A MOTION TO APPROVE**

### Call to order:

### Moments of Silence & Celebrations:

### Public comment:

### Items to be added to the agenda (if approved by chair and board):

### Scheduled appointments:

- 6:35pm - Discussion and possible approval for a Liquor License (On-Premises: Beer, Wine, & Spirits) for Acclaim Hospitality LLC (Grey Havens Inn)\* \*
- 6:40pm – Public Hearing and Adoption of General Assistance Ordinance\* \*
- 6:45pm – Meeting w/Road Commissioner, KELT, & SebagoTechnics re: Flying Point Project\*

### Minutes:

- September 8<sup>th</sup> Minutes\* \*

### Continuing Items:

- Receipts for pumping:
- Maine Waste Discharge License *renewal* / transfer applications:
- Maine Waste Discharge License *approvals*:
- PBR / NRPA :

### Review:

### Correspondence:

- Maine DMR – Notice of Emergency Rulemaking\*
- Maine DMR – Karenia Mikimotoi Bloom Update\*
- Request from Woolwich Resident – Pass A Resolution re: Sagadahoc County Budget Process\*
- MMA Convention Countdown Notice\*
- Funding Request Letter – Maine Public\*

### Board Member / Committee Updates:

- Ms. Eee:
- Ms. Goodwin:
- Ms. Gravino:

## **Town Administrator Update**

## **Finance Director Update**

### **Old Business:**

- Memorandums of Understanding (ongoing)
- Comprehensive Plan Check In - Discussion

### **New Business:**

- YouTube recording discussion and possible action\*
- Follow up discussion re: meeting with Committee Chairs
- Appointments:
  - Erin Spampinato, 3-year term, Conservation Commission\*
  - Allen Huntington, Deputy Shellfish Warden \*

### **Items For Signature:**

- Appointment Certificates
- Cemetery Deeds
- GA Ordinance Adoption Sheet

### **Public comment:**

### **Executive Session:**

- pursuant to 1 M.R.S. Section 405(6)(A) regarding Personnel\*

### **Adjournment:**

## **UPCOMING MEETINGS, EVENTS, AND DATES TO REMEMBER...**

**NOTE: an asterisk (\*) indicates Zoom available if requested**

Select Board - September 22 – 6:30pm – HYBRID

Special Shellfish Committee Meeting – September 24 – 6pm - HYBRID

Special Select Board Meeting w/Committee Chairs – September 29 – 7pm – HYBRID

Recreation Committee – October 6 – 6pm – HYBRID

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Solid Waste Committee – October 8<sup>th</sup> – 7pm - ZOOM

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Select Board Meeting – October 13 – 6:30pm – HYBRID

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Janet T. Mills  
Governor

Sara Gagné-Holmes  
Commissioner



Maine Department of Health and Human Services  
Office for Family Independence  
11 State House Station  
109 Capitol Street  
Augusta, Maine 04333-0011  
Tel.: (207) 624-4168; Toll-Free: (800) 442-6003  
TTY: Dial 711 (Maine Relay); Fax: (207) 287-3455

To: Welfare Officials and Contracted Agents  
From: Sara Denson, Program Manager, General Assistance  
Date: September 3, 2026  
Subject: New GA Maximums for October 1, 2026

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Enclosed please find the following items:

- MMA's most recent **General Assistance Ordinance** (September 2026)
- MMA's new (October 1, 2026–September 30, 2027) **“General Assistance Ordinance Appendices”** (A – H).
- Recovery Residence Housing Maximums (October 1, 2026-September 30, 2027)
- **“GA Ordinance Adoption Form”** which was developed so that municipalities may easily send DHHS proof of the adoption of any updated or changed GA Ordinance. Once the selectpersons or council adopts the new ordinance, the enclosed form should be signed and submitted to DHHS. (*see “Filing of GA Ordinance and/or Appendices” below for further information*).
- **“GA Maximums Adoption Form”** which was developed so that municipalities may easily send DHHS proof of GA maximums adoption. Once the selectpersons or council adopts the new maximums, the enclosed form should be signed and submitted to DHHS. (*see “Filing of GA Ordinance and/or Appendices” below for further information*).

### Updates

Please note that updates have been made to the allowances within Appendix A (overall maximums), Appendix B (food maximums), and Appendix C (housing maximums) of the General Assistance Ordinance. There is also a new Recovery Residence Housing Maximums guide.

Although no changes have been made to the allowances within Appendices D – H, we have updated their effective dates and included them for your convenience.

### Appendix A – H

The enclosed Appendices A – H have been revised for your municipality's General Assistance Ordinance. These new Appendices, **once adopted**, should replace the existing Appendices A – H. Even if you are not updating your GA Ordinance, **the municipal officers must approve/adopt the new Appendices yearly.**

### **The Adoption Process – Notice and Hearing**

The **municipal officers (i.e., selectpersons/council)** adopt the local **General Assistance Ordinance and yearly Appendices**, even in town meeting communities. The law requires that the municipal officers conduct a **notice and hearing** prior to the adoption of the Ordinance and/or Appendices.

The municipality is responsible for determining how notice of the hearing must be provided based on applicable law and the municipality's own charter, ordinances, and established procedures. **OPI does not prescribe a particular method of public notice.** Municipalities should use their established process for providing notice of public hearings and ensure that the required notice is provided before the hearing. Seven days of posted notice is recommended, unless local law or established municipal procedures provide otherwise.

At the hearing, the municipal officers should:

- 1) Allow all interested members of the public an opportunity to comment on the proposed ordinance;
- 2) End public discussion, close the hearing; and
- 3) Move and vote to adopt the ordinance and/or appendices either in its posted form or as amended in light of public discussion.

### **Municipalities May Establish Their Own Maximums**

Municipalities may establish their own maximum levels of assistance provided that the proposed levels of assistance are reasonable and meet adequate standards sufficient to maintain the health and safety of applicants in the municipality. The municipality must submit documentation to the Department to justify these levels of assistance and verify that the figures developed are appropriate to maintain health and decency.

A municipality's maximum assistance level for food may not be below the Department provided figures which are issued by the USDA and published annually following a study of cost of food for various family sizes. A market basket survey may be used to establish food maximums if the maximums provided by the USDA are insufficient to maintain health in the municipality. (C.M.R. 10-144, Chapter 323, Section V).

### **Municipal General Assistance Ordinance**

There were no changes to the body of the MMA Model General Assistance Ordinance this year; only the appendices containing maximums have been updated to reflect new dates and new amounts for Appendices A – C. However, if your municipality is not using the most recent version (September 2026), we strongly recommend reviewing your current ordinance and considering an update to ensure it remains aligned with applicable statutory and rule changes.

Municipalities that use their own locally developed ordinances may, of course, continue to do so; however, it is important to ensure that those ordinances are reviewed and updated regularly. Even seemingly minor changes or provisions can have important implications for the administration of

General Assistance and may provide protections or address requirements that could otherwise be overlooked. The MMA Model Ordinance is intended to incorporate these changes and provide municipalities with a current framework for administering the program.

You can find information about the MMA Model Ordinance on the Maine Welfare Director's Association (MWDA) website at [www.mainewelfaredirectors.org](http://www.mainewelfaredirectors.org).

### **Filing of GA Ordinance and/or Appendices**

If your municipality is making changes to the GA Ordinance or Appendices, General Assistance law requires the municipality to submit a **red-lined** copy to the Department for review and approval.

If your municipality is not making changes to the GA Ordinance or Appendices, the Department will accept a signed and dated "adoption sheet" (enclosed) as proof that your Municipal Officers have conducted a public hearing and adopted the current MMA Model GA maximums and/or ordinance.

Please note: If you are not making changes to your adopted ordinance, you are only required to submit verification that the new Appendices have been adopted. A municipality which does not submit verification of its Appendices adoption may be found out of compliance with the General Assistance program.

If you have questions about the adoption process, please contact the GA Hotline at 1-800-442-6003.

*[For use when adopting **updated appendices only** without amending the body of an existing GA ordinance]*

**MUNICIPALITY OF \_\_\_\_\_**  
**GENERAL ASSISTANCE ORDINANCE**

Pursuant to 22 M.R.S. § 4305(1), the municipal officers of the Municipality of \_\_\_\_\_, after notice and hearing, hereby amend the municipal General Assistance Ordinance by repealing and replacing appendices A through H of the existing ordinance with the attached appendices A through H, which shall be in effect from October 1, 202\_\_ through September 30, 202\_\_. This amendment will be filed with the Maine Department of Health & Human Services (DHHS) pursuant to 22 M.R.S. § 4305(4), and a copy of the ordinance and amended appendices shall be available for public inspection at the municipal office along with a copy of the 22 M.R.S. chapter 1161.

Signed this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, by the municipal officers:

\_\_\_\_\_  
(Print Name)

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
(Print Name)

\_\_\_\_\_  
(Signature)

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(Print Name)

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(Print Name)

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(Signature)

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(Print Name)

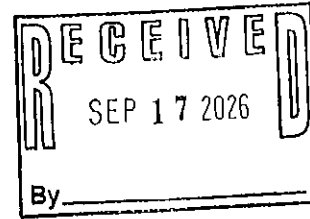
\_\_\_\_\_  
(Signature)

[Please send a copy of the enactment page only to DHHS, 109 Capitol Street, SHS 11, Augusta, ME 04330-0011]



# maine public

INSPIRING · ENTERTAINING · TRUSTED



September 2026

Town of Georgetown  
P.O. Box 436  
Georgetown ME 04548-0436

Dear Selectperson,

Maine Public shares essential values with the residents of Georgetown, including integrity, justice, and education. Every day, these values are reflected in the journalism, programs, and mission Maine Public brings to every resident.

**Can we count on Georgetown to donate \$150 this fiscal year in support of the work we do to connect the citizens of Maine?**

This year, support from communities like yours helped ensure that Maine Public remains a steady resource that Mainers can rely on. Some of the services include the expansion and maintenance of our signal towers, which provide emergency broadcasting, Maine Public News, and Classical throughout our state. *Maine Calling*, *Speaking in Maine*, and *Northeast Corner* are featured on our 21 radio frequencies, while *High School Quiz Show: Maine*, *Borealis*, *Sound Waves*, and *Maine Explained* are featured on our 5 free over-the-air television signals. Maine Public is even expanding local sports coverage, including continued coverage of *High School Basketball Championship*!

Maine Public was established in 1961 to bring a new kind of broadcasting service to Maine: value-driven content that's trustworthy, educational, and inspiring. More than six decades later, Maine Public is still here. No matter what's happening locally, statewide, and nationally, our team is here to bring residents of Georgetown the essential facts, crucial context, and insightful analysis that help them stay informed. Especially in this election season, Maine Public is dedicated to commercial-free, independent political reporting.

**We appreciate your past support of \$100. Please help keep public media strong and available to all by considering an appropriation of \$150, or whatever works best for Georgetown.** Your funding helps us best serve your residents by telling Maine's stories and connecting the people of Maine to each other and to the world.

Our listeners and viewers appreciate the support your community provides. Thank you for your consideration.

Sincerely,

Sarah Holyoke  
Direct Marketing and Membership Fundraising Specialist  
sholyoke@mainepublic.org

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RE: Timeline

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From Jeremy Prue <jprue@sebagotechnics.com>

Date Wed 9/16/2026 6:23 PM

To Town Office Georgetown <gtwnme@hotmail.com>

Cc Ruth Indrick <rindrick@kennebecestuary.org>; Mary McDonald <townofgeorgetownme@gmail.com>

Hi Tyler,

Here's the timeline that I'm proposing for this project:

- |                                                                 |                |
|-----------------------------------------------------------------|----------------|
| 1. Discuss project at Select Board Meeting                      | 9/22/26        |
| 2. Advertise project                                            | 9/23/26        |
| 3. Bid Opening / Bid Award at Select Board Meeting              | 10/13/26       |
| 4. Contract signing                                             | By 10/29/26    |
| 5. In-Water Work period starts                                  | 11/8/26        |
| 6. Construction starts (based on expected box culvert delivery) | Approx. 1/4/27 |
| 7. In-Water Work period ends                                    | 4/2/27         |
| 8. Construction ends                                            | 4/23/27        |

When I talked with you and Mary, we had talked about two contracts (1. box culvert and wall contract, 2. earthwork and culvert installation contract), but I think that since things are lining up as they are, that it's better to do one contract, and the earthwork contractor will order their own box culvert. Streamlines everything for the Town and for us, as an added bonus.

Thank you,

**Jeremy Prue**

*Senior Project Manager*

Sebago Technics, Inc. | An Employee-Owned Company

75 John Roberts Rd., Suite 4A, South Portland, ME 04106

Office: 207.200.2062 | Mobile: 207.713.5427 | Fax: 207.856.2206

[jprue@sebagotechnics.com](mailto:jprue@sebagotechnics.com) | [www.sebagotechnics.com](http://www.sebagotechnics.com)



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From: Town Office Georgetown <gtwnme@hotmail.com>

Sent: Wednesday, September 16, 2026 11:40 AM

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## Notice of Emergency Rulemaking - Chapter 9 Shellfish Targeted Closures in Maquoit Bay and Middle Bay

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From Department of Marine Resources – Rulemaking <DMRRulemaking@subscriptions.maine.gov>

Date Fri 9/18/2026 1:59 PM

To gtwnme@hotmail.com <gtwnme@hotmail.com>



Having trouble viewing this email? [View it as a Web page.](#)

 SHARE

The Maine Department of Marine Resources announces the adoption of the following emergency rule:

### **Chapter 9: Harvester: Shellstock Harvesting, Handling and Sanitation [Targeted Closures]**

**CONCISE SUMMARY:** The Commissioner adopts this emergency rulemaking to establish targeted closures in Casco Bay to include the entire intertidal growing area of Maquoit Bay in the town of Brunswick and the eastern side of Middle Bay in the town of Harpswell. The Department is concerned that continued harvesting during the phytoplankton bloom (*Karenia mikimotoi*) in these areas will cause additional stress on the shellfish resource, as well as increased mortality. The Commissioner finds an immediate closure is necessary to protect and conserve the shellfish resource in these harvest areas from unusual damage. For these reasons, the Commissioner hereby adopts an emergency closure of shellfish harvesting in these areas as authorized by 12 M.R.S. §6171(3)(A).

**EFFECTIVE DATE:** September 19, 2026

The adopted regulation is available at: <https://www.maine.gov/dmr/rules-enforcement/regulations-rules>.

A copy of the complete filing is available at: <https://www.maine.gov/dmr/rules-enforcement/regulations-rules/emergency-regulations>.

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For questions regarding this emergency rule, please contact [DMR.rulemaking@maine.gov](mailto:DMR.rulemaking@maine.gov).

You have received this email as a subscriber to the DMR Rulemaking Notices distribution lists. If you no longer wish to receive these emails please go to the DMR homepage (<http://www.maine.gov/dmr/index.htm>) , select the red envelope icon at the bottom of the page and login to manage your subscription(s). DO NOT REPLY directly to these emails as responses are not monitored. If you have difficulty, please contact [dmr.rulemaking@maine.gov](mailto:dmr.rulemaking@maine.gov).

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## Karenia mikimotoi Bloom Update

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From Department of Marine Resources <DMR@subscriptions.maine.gov>

Date Wed 9/16/2026 4:53 PM

To gtwnme@hotmail.com <gtwnme@hotmail.com>

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### DMR Announces the Following:

**REMINDER:** the *Karenia mikimotoi* bloom is not a risk to human health either from recreational or work-related skin contact or from consumption of shellfish or other marine organisms.

The *Karenia mikimotoi* algal bloom centered in Casco Bay is now visible from the Maine/New Hampshire border to Penobscot Bay. Outside of the Casco Bay area, the bloom is largely offshore or in the middle of large bays without reported marine organism mortalities. Intertidal impacts are still predominantly only occurring in Casco Bay now having been observed at Maquoit Bay (Brunswick), Middle Bay (Brunswick/Harpswell) and Broad Cove (Cumberland). This week, cell counts have been generally trending downward in Casco Bay and along with other indicators such as observable decomposition on intertidal flats, suggest that the bloom may be past its peak. Algal blooms are patchy in their distribution and do not impact every waterbody or shoreline the same way. In locations where dissolved oxygen levels were taken, they show a generally stable pattern in Casco Bay with a few locations showing reduced levels. Dissolved oxygen levels may decrease creating anoxic conditions in areas where the bloom decomposes, resulting in impacts to benthic organisms. Similar to impacts from the active bloom, anoxic conditions created by decomposing blooms are often patchy in nature. Phytoplankton and dissolved oxygen testing will continue until the bloom has ended. Samples of marine organisms are actively being collected for examination by the DMR fisheries pathologist and archived for later testing.

Please visit the DMR website for notices of biotoxin and bacterial shellfish closures.

You have received this email as a subscriber to the DMR Public Health distribution lists. If you no longer wish to receive these emails [please go to the DMR homepage](#), select the red envelope icon at the bottom of the page and login to manage your subscription(s). DO NOT REPLY directly to these emails as responses are not monitored. If you have difficulty, please contact the Public Health Bureau at [dmrpublichealthdiv@maine.gov](mailto:dmrpublichealthdiv@maine.gov)

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This email was sent to [gtwnme@hotmail.com](mailto:gtwnme@hotmail.com) using Granicus Communications Cloud on behalf of: Maine Department of Marine Resources · 21 State House Station · Augusta, ME 04333-0021 · 207-624-6550



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## 90th Annual MMA Convention - The Countdown Begins!

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From Maine Municipal Association <training@memun.org>

Date Wed 9/16/2026 2:11 PM

To gtwnme@hotmail.com <gtwnme@hotmail.com>

[View this email in your browser](#)



### **Celebrate 90 years of Service with the Maine Municipal Association!**

Join municipal officials from around the state at the Augusta Civic Center on Wednesday, October 7, and Thursday, October 8, for MMA's 90th Annual Convention.

Along with a dynamic lineup of speakers, exhibitors, networking opportunities, and affiliate sessions, this year's Convention will feature special anniversary celebrations, recognition of the 2026 Ethel N. Kelley Memorial Award

recipient, the installation of MMA's incoming president, and a commemorative toast to 90 years of partnership and progress in local government.

Explore the agenda, register today, and be part of this landmark celebration!

**[View the Complete Agenda Here](#)**

**Registration Information:**

**MMA Member: \$125 for both days**

**Non-Member: \$250 for both days**

**Student Rate: \$65 for both days**

*~Breakfasts, refreshments and the Anniversary Celebration Reception are included with your registration fee~*

*Include your lunch choice for each day during registration - lunch for each day is priced separately*

**REGISTER ONLINE NOW!**

**90th Convention Keynote Speaker**



## **Lonnie Bedwell**

*Blind Extreme Sports Athlete, Motivational Speaker, Navy Veteran*

**2026 Keynote Address - "Where Can Your Vision Take You"**

Wednesday, October 7th

9:00 am

## **Featured Speaker-Thursday October 8**

*"A Model Conversation for the Stage"*

***Presenter:** Craig Freshley, Author, Professional Speaker & Facilitator, Good Group Decisions*

This keynote will include a live, facilitated conversation on stage among people with differing views on a hot topic. We're going to pick the topic AT the conference. Buckle up.

In addition to talking about how to have hard conversations, Craig Freshley plans to demonstrate what productive disagreement actually looks like—modeling curiosity, listening, respect, and skilled facilitation in real time.

As a result of this keynote, participants will take away practical tools such as actual words to say and things to do. Yet participants will also take away inspiration and courage to actually have hard

conversations in civic settings among people who see things differently, perhaps way differently.

Before the Model Conversation Craig will remind us why good dialogue across differences is so critical. He will share principles and stories. After the Model Conversation, Craig will invite comment and draw out lessons learned.

Join us for this courageous conversation. Get ready for your own.



## 2026 CONVENTION AT-A-GLANCE

### WEDNESDAY, OCTOBER 7

|                   |                                                        |
|-------------------|--------------------------------------------------------|
| 7:30am            | Registration Begins                                    |
| 7:30-10:30am      | Continental Breakfast                                  |
| 8:00am            | Exhibit Hall Opens                                     |
| 9:00-10:30am      | Welcome & Keynote Speaker                              |
| 10:30-10:45am     | Exhibit Hall BREAK                                     |
| 10:45am - 12:00pm | Concurrent Session Block #1                            |
| 12:00-1:15pm      | MMA Leadership & Recognition Luncheon                  |
| 1:15-2:30pm       | Concurrent Session Block #2                            |
| 2:30-3:00pm       | Exhibit Hall BREAK & Snack                             |
| 3:00-4:15pm       | Concurrent Session Block #3                            |
| 4:30pm            | Member Appreciation Reception                          |
|                   | 90th Anniversary Commemoration and                     |
| 5:00pm            | Presentation-MMA Ethel N. Kelley Memorial Award        |
| 6:00pm            | Champagne Toast and 90th Birthday Cake                 |
| 6:15pm            | Team Trivia with FUN Entertainment-play to win prizes! |
| 7:00pm            | Complimentary "Late Night" Pizza Party                 |
| 7:15-8:30pm       | 90s Dance Party with DJ Paul                           |

### THURSDAY, OCTOBER 8

|                 |                             |
|-----------------|-----------------------------|
| 7:30am          | Registration Begins         |
| 7:30-9:00am     | Continental Breakfast       |
| 8:00am          | Exhibit Hall BREAK          |
| 9:00-10:15am    | Welcome & Featured Speaker  |
| 10:15-10:45am   | Exhibit Hall Break          |
| 10:45am-12:00pm | Concurrent Session Block #4 |
| 12:00-1:15pm    | Member Networking Luncheon  |
| 1:15-2:30pm     | Concurrent Session Block #5 |
| 2:30-2:45pm     | Exhibit Hall Break          |

2:45-4:00pm  
4:00pm

Concurrent Session Block #6  
Convention Adjourns

### Hotel Room Blocks Available!

**Best Western Augusta** - 110 Community Dr., Augusta, ME. 04330 (Walkable to the Augusta Civic Center)

**Special Rate:** King or Double \$129.00 plus tax per night

**Custom Booking link:** [Maine Municipal Association- Best Western Augusta](#)

Or Reservations can be made by calling hotel directly 207.622.4751 and asking for the **Maine Municipal Association Annual Conference**

Reservations must be made by the cutoff date of **September 22, 2026**

Please note the link will not work after the cutoff date.

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**Comfort Inn & Suites Augusta** - 281 Civic Center Dr., Augusta, ME. 04330 (99 restaurant & Pub onsite!)

**Special Rate:** King or Double \$129.00 plus tax per night

**Custom Booking link:** [Maine Municipal Association- Comfort Inn Augusta](#)

Or Reservations can be made by calling hotel directly 207.623.1000 and asking for the **Maine Municipal Association Annual Conference**

Reservations must be made by the cutoff date of **September 22, 2026**

Please note the link will not work after the cutoff date.

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**The Maine Evergreen Hotel Augusta** -- 65 Whitten Rd. Augusta, Me. 04330

**Special Rate:** Timberline Standard Rooms: \$165.00 plus tax per night

**Custom Booking Link:**

<https://www.choicehotels.com/reservations/groups/HL44F9>

Or Reservations can be made by calling hotel directly 207.622.3776 and asking for the **Maine Municipal Association Annual Conference**

Reservations must be made by the cutoff date of **midnight September 07, 2026**

Please note the link will not work after the cutoff date.

### ***New for 2026 - Complimentary Shuttle Service From Your Hotel!***

MMA is pleased to offer complimentary shuttle service for attendees on Wednesday, October 7.

We've partnered with Northeast Charter and Tour Company, who will provide shuttle services on a continuous loop from 7:30 to 9:30am and from 6:00 to 9:00pm to the following hotels:

Comfort Inn & Suites, Homewood Suites & The Maine Evergreen Hotel

Because Best Western Hotel is next to the Augusta Civic Center; no shuttle service will be provided.



Maine Municipal Association | 60 Community Drive | Augusta, ME 04330

MMA is located off I-95, Exit 112 A Northbound, Exit 112 Southbound,  
behind the Augusta Civic Center

1-800-452-8786 | Local Area 207-623-8428 | [www.memun.org](http://www.memun.org)

The Maine Municipal Association (MMA) is a voluntary membership organization offering an array of professional services to municipalities and other local governmental entities in Maine. MMA is a non-profit, non-partisan organization governed by an Executive Committee elected from its member municipalities. Founded in 1936, MMA is one of 49 state municipal leagues that, together with the National League of Cities, are recognized at all governmental levels for providing valuable services and advocating for collective municipal interests.

The Maine Municipal Association has a core belief that local government is a fundamental component of a democratic system of government. MMA is dedicated to assisting local governments, and the people who serve in local government, in meeting the needs of their citizens and serving as responsible partners in the intergovernmental system.

MMA's services include advocacy, education and information, professional legal and personnel advisory services, and group insurance self-funded programs.



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Maine Municipal Association · 60 Community Dr · Augusta, ME 04330-8603 · USA

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**Request to pass a resolution - Sagadahoc County Budget Committee Process**

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From Beth Schultz <schultz5maine@gmail.com>

Date Thu 9/17/2026 7:43 PM

To gtwnme@hotmail.com <gtwnme@hotmail.com>

Dear Town of Georgetown Selectboard (Please share with the Board),

I recently came to understand that Sagadahoc county is 1 of only 3 counties in the state to have a County Advisory Committee that is purely **advisory**. Eleven counties have clear voting authority. For example, in **York**, the Committee adopts the final budget. Changing it requires BOTH a **both** a majority of commissioners **and** a majority of the elected budget committee.

As a resident of Sagadahoc County (Woolwich), I am requesting that the Georgetown Selectboard pass a resolution to ask the Legislature to change §§881-884 to revise their advisory board. I have approached the Woolwich Select Board (David King & Allison Hepler) and they are considering a resolution and are open to collaborating with other Boards. Feel free to contact them at [administrator@woolwich.us](mailto:administrator@woolwich.us).

I believe that it would require the following steps to revise the Sagadahoc County Advisory Board:

1. **Get one or more Sagadahoc municipalities behind the proposal.** A select-board/council can propose a resolution asking the Legislature to change §§881-884.
2. **Ask a member of the Sagadahoc legislative delegation to sponsor the bill.**
3. Draft amendments to **30-A M.R.S. §§881 and 884**, potentially also making small conforming changes to §883.
4. The bill would go through the Maine Legislature's committee process, receive a public hearing, and then go before the House and Senate.
5. If enacted and signed (or otherwise becomes law), the new procedure becomes binding on Sagadahoc County.

Below are examples of how advisory board authority varies by county:

| County              | What the budget committee can do                                                                                                |
|---------------------|---------------------------------------------------------------------------------------------------------------------------------|
| <b>Androscoggin</b> | Committee adopts the final budget. Commissioners can change it only unanimously; committee can reject the change by 2/3.        |
| <b>Aroostook</b>    | Finance committee adopts the final budget. Commissioners need unanimity to change it; committee can reject the change by 2/3.   |
| <b>Franklin</b>     | Advisory committee adopts the final budget. Commissioners need a 3/5 vote to change it; committee can reject the change by 2/3. |
| <b>Kennebec</b>     | Committee adopts the final budget. Commissioners need unanimity to change it; committee can reject the change by 2/3.           |

| County            | What the budget committee can do                                                                                                                       |
|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Knox</b>       | Committee adopts the final budget. Commissioners need unanimity to change it; committee can reject the change by 2/3.                                  |
| <b>Oxford</b>     | Committee prepares the budget. Commissioners need unanimity to change it, and the committee can reject a commissioner change by 2/3.                   |
| <b>Penobscot</b>  | Committee can add to or delete from the budget by majority vote. Commissioners need a <b>unanimous vote</b> to override it.                            |
| <b>Somerset</b>   | Committee adopts the final budget. Commissioners need unanimity to change it; committee can reject the change by 2/3.                                  |
| <b>Waldo</b>      | Committee itself finally adopts the budget by majority vote; that approved budget authorizes the county tax.                                           |
| <b>Washington</b> | If agreement cannot be reached, committee adopts a final budget; if commissioners change it, committee can reject their change by 2/3.                 |
| <b>York</b>       | Committee adopts the final budget. Changing it requires <b>both</b> a majority of commissioners <b>and</b> a majority of the elected budget committee. |

There is also a **12th county, Hancock**, where the committee's vote as **partially binding**. The commissioners normally approve the final budget, but if a recommendation receives a recorded **2/3 vote of the full budget advisory committee**, the commissioners can deviate from it only by a **unanimous vote**.

**11 counties:** clear binding committee authority

**Sagadahoc, Lincoln, Piscataquis:** are the only counties with essentially **advisory** committees. This makes **Sagadahoc's** arrangement notably **weaker** than the budget-committee system used in most Maine counties. I suggest we look at the county with the strongest budget committee.

Below is the graph that I created showing the growth of Woolwich's portion of the Sagadahoc County Budget. Can you please send me over the corresponding amounts for Georgetown (FY 2023 - FY 2027)?

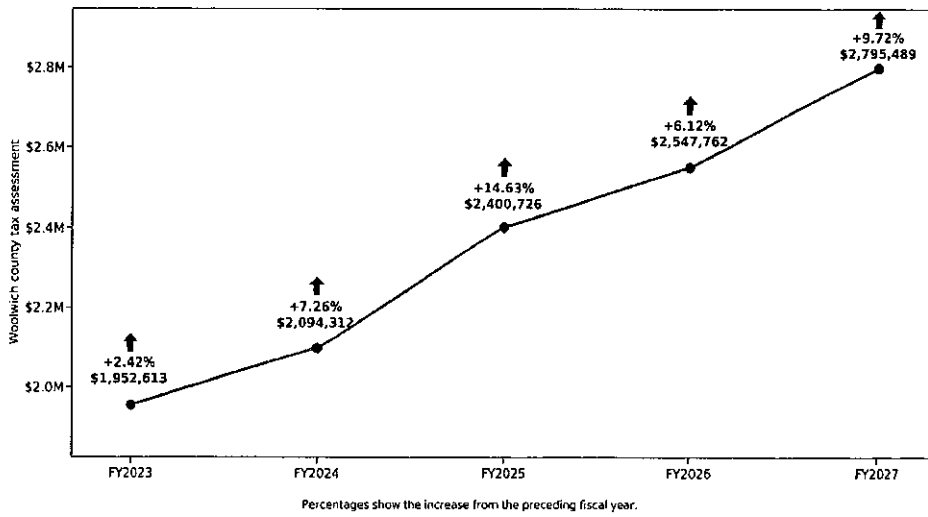
The County Budget growth rate is not sustainable and we must have more oversight & input. Additionally, because of the increase in assessment values, their cap has been significantly increased.

I look forward to your thoughts, or simply reach out to the Woolwich Selectboard with your thoughts.

Best,

Beth Schultz  
Woolwich C. 207.841.8331

Woolwich, Maine Portion of the Sagadahoc County Budget  
County tax assessment, FY2023-FY2027



Total Spending Increase Over 5 Years

**\$485,859**

Percent increase: +57.2%

**Comprehensive Plan Action Items**

**Part I — Action Items by Chapter**

**Chapter 1 — Demographics**

**1.1** Monitor demographic changes when 2020 Census data becomes available; adjust Comprehensive Plan policies. **Responsible:** Comprehensive Plan Central Committee volunteers. **Timeline:** 2021–2023.

**1.2** Adapt municipal services to population changes (emergency services, education, recreation, economic development). **Responsible:** Select Board. **Timeline:** Ongoing.

**Chapter 2 — Historic & Archaeological Resources**

**2.1** Seek guidance from Maine Historic Preservation Commission to protect/document vulnerable sites. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**2.2** Consider ordinance requirements for developers to protect historic/archaeological resources. **Responsible:** Select Board or designee. **Timeline:** 1–5 years.

**2.3** Incorporate state-provided maps/info into Planning Board review. **Responsible:** Planning Board. **Timeline:** 1–5 years.

**2.4** Consult GHS and assess need for a community-wide historic/archaeological survey. **Responsible:** Maine Historic Preservation Commission. **Timeline:** 1–5 years.

**Chapter 3 — Economic Development**

**3.1** Support and enhance existing local economy. **Responsible:** Select Board or designee. **Timeline:** Ongoing.

**3.2** Address infrastructure deficiencies (parking, traffic, internet). **Responsible:** Select Board or designee. **Timeline:** Ongoing.

**3.3** Support maintenance/development of landings and harbors. **Responsible:** Select Board or designee. **Timeline:** Ongoing.

**3.4** Consider assigning economic development responsibilities to Midcoast Council of Governments. **Responsible:** Select Board or designee. **Timeline:** Ongoing.

**4.13** Support development of a harbor management plan. **Responsible:** Harbor Committee.

**Timeline:** 1–5 years.

**4.14** Continue funding/staffing of harbormaster. **Responsible:** Select Board. **Timeline:** Ongoing.

**4.15** Work with partners to protect physical/visual access to coastal waters. **Responsible:** Select Board or designee. **Timeline:** Ongoing.

### **Chapter 5 — Natural Resources**

**5.1** Encourage preservation of wetlands/marsh systems. **Responsible:** State/federal/regional conservancy groups; supported by Conservation Commission & Select Board. **Timeline:** Ongoing.

**5.2** Maintain inventory and monitor natural resources. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**5.3** Collaborate with conservation groups on preserved lands and low-impact access. **Responsible:** Conservation Commission or designee. **Timeline:** Ongoing.

**5.4** Review land use ordinances for consistency with state law. **Responsible:** Planning Board. **Timeline:** Ongoing.

**5.5** Consider designating critical natural resources as Critical Resource Areas. **Responsible:** Select Board or designee. **Timeline:** 1–3 years.

**5.6** Consider ordinance amendments to protect critical natural resources during development. **Responsible:** Select Board or designee. **Timeline:** Ongoing.

**5.7** Include Beginning with Habitat maps/info in review process. **Responsible:** Planning Board & Code Enforcement Officer. **Timeline:** Ongoing.

**5.8** Participate in regional planning for shared natural resources. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**5.9** Pursue public/private partnerships to protect critical resources. **Responsible:** Conservation Commission or TOPMB. **Timeline:** Ongoing.

**5.10** Provide information to landowners near critical resources about tax programs and regulations. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**Chapter 6 — Water Resources**

- 6.1** Support water quality testing of coastal/shoreland waters. **Responsible:** Regional conservation groups; supported by Conservation Commission & Shellfish Warden. **Timeline:** Ongoing.
- 6.2** Enforce regulations for storage/disposal of universal waste; provide hazardous waste info. **Responsible:** Transfer Station staff; supported by Solid Waste Committee & Select Board. **Timeline:** Ongoing.
- 6.3** Seek funding/research support for water quality/quantity and climate impacts. **Responsible:** Conservation Commission; supported by Select Board. **Timeline:** Ongoing.
- 6.4** Enforce erosion control regulations. **Responsible:** Road Commissioner & CEO. **Timeline:** Ongoing.
- 6.5** Encourage elimination of overboard discharge systems. **Responsible:** Conservation Commission; supported by Shellfish Conservation Committee. **Timeline:** Ongoing.
- 6.6** Enforce monitoring/maintenance of in-ground systems in shoreland zone. **Responsible:** CEO; supported by Shellfish Conservation Committee. **Timeline:** Ongoing.
- 6.7** Periodically review groundwater/wastewater capacity. **Responsible:** Conservation Commission. **Timeline:** 2–5 years.
- 6.8** Consider stormwater performance standards in ordinances. **Responsible:** Planning Board. **Timeline:** Ongoing.
- 6.9** Consider low-impact development standards. **Responsible:** Planning Board. **Timeline:** Ongoing.
- 6.10** Consider public wellhead protection mechanisms. **Responsible:** Select Board or designee. **Timeline:** 1–5 years.
- 6.11** Encourage landowners to protect water quality; provide BMP contacts. **Responsible:** Conservation Commission. **Timeline:** Ongoing.
- 6.12** Consider adopting water quality protection standards for roads and public properties. **Responsible:** Select Board, Road Commissioner, Planning Board. **Timeline:** Ongoing.
- 6.13** Participate in regional water quality monitoring/protection efforts. **Responsible:** Conservation Commission. **Timeline:** Ongoing.
- 6.14** Provide educational materials on aquatic invasive species. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**Chapter 7 — Agriculture & Forestry**

**7.1** Consult Maine Forest Service when developing forest-related land use regulations.

**Responsible:** Planning Board. **Timeline:** Ongoing.

**7.2** Consult Androscoggin Valley Soil & Water Conservation District for agricultural regulations.

**Responsible:** Planning Board. **Timeline:** Ongoing.

**7.3** Encourage enrollment in current use taxation programs. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**7.4** Consider permitting land uses supporting agriculture/forestry (stands, greenhouses, firewood operations, pick-your-own). **Responsible:** Select Board or designee. **Timeline:** Ongoing.

**7.5** Include agriculture/forestry in local/regional economic development plans. **Responsible:** Select Board. **Timeline:** Ongoing.

**Chapter 8 — Recreation**

**8.1** Explore use of School gym after hours; create additional recreation sites; survey families.

**Responsible:** Recreation Committee or designee. **Timeline:** 0–2 years.

**8.2** Cooperate with other municipalities/organizations to expand recreation opportunities.

**Responsible:** Recreation Committee. **Timeline:** 0–2 years, then ongoing.

**8.3** Adapt walking paths for elders/limited mobility. **Responsible:** Age-Friendly Georgetown. **Timeline:** Ongoing.

**8.4** Collaborate with IF&W, CDC, hunters, residents to monitor ticks, deer herd, disease rates. **Responsible:** Citizen stakeholder working group. **Timeline:** Ongoing.

**8.5** Maintain recreation needs list or develop recreation plan; assign Recreation Committee to implement. **Responsible:** Select Board or designee. **Timeline:** Ongoing.

**8.6** Work with partners to extend/maintain non-motorized trail network. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**8.7** Work with KELT and others to protect open space/recreational land. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**8.8** Provide educational materials on landowner liability protections for public access. **Responsible:** Conservation Commission. **Timeline:** Ongoing.

**Chapter 9 — Transportation**

**9.1–9.14** Maintain and improve Town roads; monitor conditions and prioritize repairs; maintain signage, road markings, culverts, drainage, shoulders, ditches, guardrails, bridges, sidewalks,

parking areas, traffic controls, street lighting, pedestrian and bicycle facilities, public transportation facilities, and emergency transportation facilities. **Responsible:** Road Commissioner. **Timeline:** Ongoing.

**Chapter 10 — Municipal Services & Public Facilities**

**10.1–10.13** Maintain and improve municipal buildings, equipment, services, staffing, budgets, policies, procedures, training, emergency services, communication systems, record-keeping, technology, and planning. **Responsible:** Select Board or designee. **Timeline:** Ongoing.

**Chapter 11 — Fiscal Capacity**

**11.1–11.9** Monitor Town revenues and expenditures; maintain and improve financial policies, procedures, reporting, planning, management, oversight, transparency, and accountability. **Responsible:** Select Board or Treasurer. **Timeline:** Ongoing.

**Chapter 12 — Housing**

**12.1** Monitor housing trends and needs. **Responsible:** Planning Board / CEO / Select Board. **Timeline:** Ongoing.

**12.2** Encourage development of affordable housing. **Responsible:** Select Board. **Timeline:** Ongoing.

**12.3** Encourage development of senior housing. **Responsible:** Select Board. **Timeline:** Ongoing.

**12.4** Encourage development of workforce housing. **Responsible:** Select Board. **Timeline:** Ongoing.

**12.5** Develop policies for seasonal housing impacts. **Responsible:** Planning Board / Select Board. **Timeline:** 1–5 years.

**12.6** Review land use ordinances for housing impacts. **Responsible:** Planning Board. **Timeline:** Ongoing.

**12.7** Consider ordinance amendments supporting desired housing types. **Responsible:** Planning Board / Select Board. **Timeline:** 1–5 years.

**12.8** Coordinate with regional housing organizations. **Responsible:** Select Board. **Timeline:** Ongoing.

**12.9** Provide information to residents about housing programs. **Responsible:** CEO / Select Board. **Timeline:** Ongoing.

**Chapter 13 — Future Land Use**

**13.1** Review and update land use ordinances. **Responsible:** Planning Board / Select Board.

**Timeline:** 1–5 years.

**13.2** Consider adopting site plan review for commercial development. **Responsible:** Planning

Board. **Timeline:** 1–5 years.

**13.3** Consider designating growth areas. **Responsible:** Planning Board / Select Board. **Timeline:**

1–5 years.

**13.4** Consider designating rural areas. **Responsible:** Planning Board / Select Board. **Timeline:**

1–5 years.

**13.5** Consider designating critical resource areas. **Responsible:** Planning Board / Select Board.

**Timeline:** 1–5 years.

**13.6** Adopt standards for development in growth areas. **Responsible:** Planning Board. **Timeline:**

1–5 years.

**13.7** Adopt standards for development in rural areas. **Responsible:** Planning Board. **Timeline:**

1–5 years.

**13.8** Adopt standards for development in critical resource areas. **Responsible:** Planning Board.

**Timeline:** 1–5 years.

**13.9** Coordinate land use planning with neighboring towns. **Responsible:** Select Board.

**Timeline:** Ongoing.

**13.10** Provide information to residents about land use regulations. **Responsible:** CEO / Planning

Board / Select Board. **Timeline:** Ongoing.

**Part II — Action Items by Responsible Party**

**Age-Friendly Georgetown**

**8.3** Adapt walking paths for elders/limited mobility. **Timeline:** Ongoing.

Citizen Stakeholder Working Group

**8.4** Collaborate with IF&W, CDC, hunters, residents to monitor ticks, deer herd, disease rates.  
**Timeline:** Ongoing.

**Code Enforcement Officer (CEO)**

**5.7** Include Beginning with Habitat maps/info in review process. **Timeline:** Ongoing.

**6.4** Enforce erosion control regulations. **Timeline:** Ongoing.

**6.6** Enforce monitoring/maintenance of in-ground systems in shoreland zone. **Timeline:** Ongoing.

**12.1** Monitor housing trends and needs. **Timeline:** Ongoing.

**12.9** Provide information to residents about housing programs. **Timeline:** Ongoing.

**13.10** Provide information to residents about land use regulations. **Timeline:** Ongoing.

Comprehensive Plan Central Committee Volunteers

**1.1** Monitor demographic changes when 2020 Census data becomes available; adjust Comprehensive Plan policies. **Timeline:** 2021–2023.

**Conservation Commission**

**2.1** Seek guidance from Maine Historic Preservation Commission to protect/document vulnerable sites. **Timeline:** Ongoing.

**4.1** Encourage replacement of overboard discharge systems; educate shoreland owners.  
**Timeline:** 1–5 years.

**4.8, 4.11, 5.1–5.3, 5.8–5.10, 6.1, 6.3, 6.5, 6.7, 6.11, 6.13–6.14, 7.3, 8.6–8.8** See Part I for action text. **Timeline:** Ongoing except 6.7 (2–5 years).

**Harbor Committee**

**4.13** Support development of a harbor management plan. **Timeline:** 1–5 years.

Maine Historic Preservation Commission

**2.4** Consult GHS and assess need for a community-wide historic/archaeological survey.

**Timeline:** 1–5 years.

**Planning Board**

**2.3** Incorporate state-provided maps/info into Planning Board review. **Timeline:** 1–5 years.

**5.4, 5.7, 6.8–6.9, 6.12, 7.1–7.2, 12.1, 12.5–12.7, 13.1–13.8, 13.10** See Part I for action text.

**Timeline:** Ongoing or 1–5 years as listed in Part I.

**Recreation Committee**

**8.1** Explore use of School gym after hours; create additional recreation sites; survey families.

**Timeline:** 0–2 years.

**8.2** Cooperate with other municipalities/organizations to expand recreation opportunities.

**Timeline:** 0–2 years, then ongoing.

**Regional Conservation Groups**

**5.1** Encourage preservation of wetlands/marsh systems. **Timeline:** Ongoing.

**6.1** Support water quality testing of coastal/shoreland waters. **Timeline:** Ongoing.

**Road Commissioner**

**6.4, 6.12, 9.1–9.14** Erosion control; water-quality standards for roads/public properties; transportation maintenance and improvements. **Timeline:** Ongoing.

**Select Board**

**1.2, 2.2, 3.1–3.7, 4.6, 4.14–4.15, 5.1, 5.5–5.6, 6.2–6.3, 6.10, 6.12, 7.4–7.5, 8.5, 10.1–10.13, 11.1–11.9, 12.1–12.5, 12.7–12.9, 13.1, 13.3–13.5, 13.9–13.10** See Part I for action text and timelines.

**Shellfish Conservation Committee**

**4.2–4.3, 4.9, 6.5–6.6** Marine-resource education, Shellfish Warden succession, youth mentorship, and wastewater-system actions. **Timeline:** Ongoing or 1–5 years as listed in Part I.

Shellfish Warden

**6.1** Support water quality testing of coastal/shoreland waters. **Timeline:** Ongoing.

**Solid Waste Committee**

**6.2** Enforce universal-waste rules and provide hazardous-waste information. **Timeline:** Ongoing.

Town-Owned Property Management Board (TOPMB)

**4.4–4.5, 4.7–4.8, 4.10, 4.12, 5.9** Landing access, harbor benchmarking, facilities, shorefront dialogue, working-waterfront information, and resource-protection partnerships. **Timeline:** Ongoing except 4.4 (1–5 years).

**Transfer Station Staff**

**6.2** Enforce universal-waste rules and provide hazardous-waste information. **Timeline:** Ongoing.

**Treasurer**

**11.1–11.9** Monitor finances and maintain financial policies, procedures, reporting, planning, management, oversight, transparency, and accountability. **Timeline:** Ongoing.